Kathleen M. Boozang, J.D., LL.M.

Professor of Law and Dean Emeritus Seton Hall University School of Law Cell 551-344-4240 kathleen.boozang@outlook.com

ACADEMIC EXPERIENCE

Seton Hall University School of Law, Newark, New Jersey

- Dean, July 2015 January 2023
- Associate Dean for Academic Advancement, 2007-10, 2012-15
- Associate Dean for Academics, 2000-07
- Professor of Law, 1997-present
- Associate Professor of Law, 1993-97
- Assistant Professor of Law, 1990-93

Seton Hall University, South Orange, New Jersey

- Vice Provost for Academic Affairs, 2011
- Interim Vice Provost for Academic Affairs, 2010-11

Petrie-Flom Center for Health Law Policy, Biotechnology, and Bioethics at Harvard Law School, Cambridge, MA

• Visiting Scholar, Spring 2023

Board of Visitors Endowed Chair 2008 - 2017

TEACHING

Seton Hall Law School In-Person Course Portfolio: Health Law; The Law of Death and Dying; Compliance Skills; Healthcare Fraud & Corruption; Pharmaceutical & Medical Device Compliance and Marketing; Non-Profit Organizations; Alternative Medicine; Contracts; Torts; Professional Responsibility.

Online Course Development: Compliance Issues for Healthcare Providers, Compliance Issues in the Life Sciences, Fraud and Corruption, The Law of End-of-Life Care.

Also interested in teaching courses in Environmental, Social and Governance (ESG) and Family Law.

Seton Hall University Master's in Health Administration, 2011

• Legal Issues in Health Administration

Seton Hall Law Summer in Ireland Program, 2008

• Fraud, Waste and Abuse in Life Sciences

University of Medicine & Dentistry of New Jersey, Adjunct, 2000-04

• Online legal segment of Complementary and Alternative Medicine course for nutritionists

University of Houston School of Law, Visiting Professor, January 2001 intersession, *Houston*, *Texas*

• Alternative Medicine and the Law

Seton Hall Law Italy Program, 1999

• International Health Finance

St. John's University School of Law, Adjunct, Spring 1999, Jamaica, New York

• The Law of Death & Dying

Washington University School of Law, Visiting Professor, Summer 1998, St. Louis, Missouri

• Health Law

PUBLICATIONS

Work in Progress: I am currently assessing state negligence, malpractice and informed consent law as applied to colleges/universities and team physicians in light of athletes' and cheerleaders' emerging competing interests in Name, Gametag, Likeness, and Image opportunities, the evolution of NCAA rules governing compensation, and the potential for athletes to be considered college/university employees.

Law Reviews

- Light Unseen?, 58 J. CATH. LEGAL STUDIES 5 (2020) (invited essay).
- Responsible Corporate Officer Doctrine: When Is Falling Down on the Job a Crime?, 6 J. HEALTH L. & POL'Y 77 (2012).
- A New Pathway to Market for Biosimilars, 4 J. HEALTH & LIFE SCIENCES L. 121 (2010) (with Judith Toffentti).
- "Monitoring" Corporate Corruption: DOJ's Use of Deferred Prosecution Agreements in Health Care, 35 AM. J. L. MED. 89 (Spring 2009) (with Simone Handler-Hutchison).
- Does Director Independence Improve Nonprofit Governance?, 75 TENN. L. REV. 83 (2007).
- A Civil Law Analysis: The Place of Religion in Treatment Termination Decision-Making, 15 TEMP. POL. CIV. RTS. L. REV. 345 (2007).
- Reconciling Health Care Needs and Religious Practices, 5 GOV'T L. & POL'Y J. 23 (2003).

- Therapeutic Placebos: Making the Case for Patient Deception, 54 FLA. L. REV. 687 (2002).
- *CAM for Kids*, 1 HOUSTON J. HEALTH L. POL'Y 109 (2001).
- Is the Alternative Medicine? Managed Care Apparently Thinks So, 32 CONN. L. REV. 567 (2000).
- Western Medicine Opens the Door to Alternative Medicine, XXIV J. LAW & MED. 185 (1998).
- An Intimate Passing: Restoring the Role of Family and Religion in Dying, 58 U. PITT. L. REV. 549 (1997).
- The Survival of Religious Hospitals in a World of Reformed Health Care, 31 HOUSTON L. REV. 1429 (1995).
- Death Wish: Resuscitating Self-Determination for the Critically Ill, 35 ARIZ. L. REV. 23 (1993).

White Papers by The Seton Hall Law Center for Health & Pharmaceutical Law & Policy

- The Role and Place of Compliance within Life Sciences: The Imperative of Chief Ethics and Compliance Officer Independence (2018) (with Timothy Glynn).
- The Ban on Off-Label Promotion and the False Claims Act: Analyzing a Decentralized, Public-Private Enforcement Regime (collaborator) (2015).
- The Limits of Disclosure as a Response to Financial Conflicts of Interest in Clinical Research (collaborator) (2010).
- Conflicts of Interest in Clinical Trial Recruitment & Enrollment: A Call for Increased Oversight (collaborator) (2009).
- Drug and Device Promotion: Charting a Course for Policy Reform (collaborator) (2009).

Peer Reviewed

- The New Relator: In-House Counsel and Compliance Officers, 6 J. HEALTH & LIFE SCIENCES L. 16 (2012).
- Toward Evidence-Based Conflicts of Interest Training for Physician-Investigators, 40 J.L. MED. & ETHICS 500 (2012) (with Carl H. Coleman and Kate Greenwood).
- *Transparency: It May Not Be Sufficient*, 4 LIFE SCIENCE COMPLIANCE 14 (2012).
- An Argument Against Embedding Conflicts of Interest Disclosures in Informed Consent, 4 J. HEALTH & LIFE SCIENCES L. 230 (2011) (with Carl H. Coleman and Kate Greenwood).

- Independence and Transparency: Keys to Good Corporate Governance, 1 J. HEALTH & LIFE SCIENCES L. 127 (2008).
- *Mission, Margin & Trust in the Nonprofit Healthcare Enterprise*, 5 YALE J. HEALTH POL'Y, L. & ETHICS 1 (2005) (with T.L. Greaney).
- Case Study: The Abuse of Alternative Medicine? 33 HASTINGS CTR RPTR. 13 (2003).
- National Policy on CAM: The White House Commission Report, 31 J. L. MED. & ETHICS 251 (2003).
- Developing a Public Policy Toward the Sectarian Provider: Accommodating Religious Beliefs and Obtaining Patient Access to Care, 24 J.L. MED. & ETHICS 89 (1996).

Edited Monographs

SHU LAW/FDLI/AHLA PHARMACEUTICAL AND MEDICAL DEVICE COMPLIANCE MANUAL (2012) (with Simone Handler-Hutchinson).

SYMPOSIUM: IS A FOR-PROFIT STRUCTURE A VIABLE ALTERNATIVE FOR A HEALTH CARE MINISTRY? (2013).

Reviews

- The Aspirations and Challenges of Decision Aids, ARIZ. L. REV. SYL. (Spring 2013).
- Book Review, The Best of . . . A Health Law Reader: An Interdisciplinary Approach, 21 J.L. MED. 593 (2001).

Book Chapters

- Entry: Organizational Ethics in the Healthcare Sector, in BIOETHICS 4TH EDITION (Bruce Jennings ed. 2014)
- Legal and Ethical Issues in Complementary and Alternative Medicine, COMPLEMENTARY AND ALTERNATIVE MEDICINE: AN EVIDENCE BASED APPROACH (John Spencer & Joe Jacobs ed. 2003).
- Is There a Right to Life at the End of Life?, in PROBLEMS AND CONFLICTS BETWEEN LAW AND MORALITY IN A FREE SOCIETY 189 (James E. Wood & Derek Davis, eds. 1994).

ACADEMIC ADMINISTRATION POSITIONS

• *Dean* (07/2015-01/2023) – Responsible for operations of Law School campus in Newark, New Jersey, including Academic Affairs, Enrollment Services, J.D. and Graduate Admissions, Career Services, Student Services, Rodino Center (library, IT, and law practice and educational technology), budget, food services, overall building/property management and Chaplain. Served

as primary external "face" of the Law School including media relations, alumni relations and fundraising, as well as general liaison with such constituencies as state and federal bench/bar, state legislators, and government leaders.

- o Admissions:
 - Doubled size of One L class over term of deanship (with some year-to-year variations).
 - Increased LSAT median by 3-4 points and GPA median by .22 points.
 - Converted part-time JD program from evening to novel Weekend hybrid format.
 - Transformed admissions operations by introducing CRM system and digital marketing to JD Admissions, invested in web page SEO, merged JD and graduate Admissions, reduced application review period from 60+ to 17 days.
 - Increased student body diversity.
- o Budget Success:
 - Improved direct margin by 56.5% FY19-22. (University implemented RCM budget model for all schools in FY 18).
 - Achieved positive Net Change in Assets in FY 2021 and 22.
 - Increased annual grant awards to CSJ by \$2.7M.
 - Achieved and maintained non-J.D. revenue at 15-20% of total tuition revenue.
 - Expanded Healthcare Compliance Certificate Program to 5 countries with annual revenue exceeding \$1.2M.
- DEI Highlights:
 - Appointed the Law School's first Assistant Dean of Diversity, Justice and Engagement who was a direct report.
 - Pursued 360° approach to DEI with a goal of achieving equality of outcomes for students and employees.
 - Increased student academic support throughout the curriculum.
 - Transformed hiring criteria and processes to achieve inclusivity on search committees and a diversity of faculty, administration and staff.
 - Reinvigorated Law School's Legal Educational Opportunity Program.
 - Created multiple alumni affinity groups including DASH (diverse alumni of Seton Hall), Women's Initiatives Task Force, Small Law Firm Group.
- o Alumni-Development Accomplishments:
 - Solicited consulting firm's creation of pro bono strategic plan to lay foundation for comprehensive campaign by transitioning fund-raising ethos from annual giving to endowment focus; hired the team to achieve the vision.
 - Signature gifts included Endowed Bar Pass Fund, the Decotiis Law Firm Moot Court Room, Endowed Denis F. McLaughlin Trial Advanced Trial Advocacy Workshop, Multiple Endowed Scholarships.
 - Achieved great success in attracting state and federal grants for Center for Social Justice and Center for Health and Pharmaceutical Law, as well as grants for strategic initiatives, including to launch Ethics and Compliance Gaming Bootcamp.
- Select Curricular Innovations:
 - Launched interdisciplinary initiative in Gaming and Sports, including JD concentration, gaming ethics and compliance certificate program, graduate courses, extensive co-curricular opportunities and alumni engagement.

- Significantly invested in experiential learning, including creation of director positions for Skills Curriculum and Externships.
- Created Bar Pass Committee with charge to achieve 90% annual first time bar pass rate.
- Identified funding for and created Criminal Justice and Health Justice clinics; obtained funding to significantly expand Immigration clinic and to address housing issues resulting from COVID through policy initiatives and direct representation.
- Achieved significant reforms of Introduction to Lawyering Program resulting in improved quality and high student satisfaction.
- Information and Technology for the 21st Century Law School:
 - Merged library and IT units, updating professional roles to better meet needs of current users.
 - Created role of Law Practice and Educational Technologist responsible for maintaining high level of faculty proficiency in educational technology, integrating law practice technology in skills curriculum, and creating workflows to increase operational efficiencies.
- The Classroom during COVID:
 - Converted to remote classes in Spring 2020 without class interruption while maintaining strong student satisfaction; prepared Law School campus for and successfully executed Fall 2020 HyFlex format to enable students to elect between in-person and remote class attendance; achieved 89+% bar pass rate in July 2021 (+ 18 points over NJ pass rate). This was largely possible because of faculty experience with Weekend online pedagogy.
 - Converted Global Compliance programs to remote format and introduced new Advanced Life Sciences Compliance Certificate program during COVID; added Compliance program in Gaming to portfolio in March 2020, and introduced Privacy Compliance Certificates in June 2021.
- o Employment Success
 - Achieved at or above 90% employment at graduation rate for classes of 2017, 2018, 2019, and 2022 (class of 2020 89.22%).
- University Service Highlights
 - *Academic Freedom Beyond the Classroom Committee* worked with a consultant to create the guiding principles to ensure a diversity of viewpoint and cultural expression outside of the classroom and encourage, where appropriate, interaction with the Catholic Intellectual Tradition. (2021)
 - University Structure Committee appointed and chaired by the Provost this committee worked with a consultant to determine the metrics to analyze sustainability of the eight schools and colleges comprising the University with recommendations for reorganization. (2020-21)
 - University president's delegate on *Medical School Transition Task Force* dedicated to obtaining all accreditations and state and federal approval necessary to transition Seton Hall Medical School to Hackensack-Meridian Health. (2017-19)
- Associate Dean for Academic Advancement (2007-10, 2012-15)— Increased graduate enrollment significantly by converting boutique in-person graduate degree program to Division of Online

Learning offering non-JD graduate degrees and certificates in health and life sciences compliance, financial services compliance, privacy, and cybersecurity.

- Vice Provost for Academic Affairs; Interim Vice Provost (2010-11)— Provided guidance for strategic planning, faculty hiring, continuing education, international programs, summer school, tenure and promotion process, academic affairs budget, financial aid, institutional research, academic technology, and corporate compliance. Revived summer school revenue following conversion to flat rate tuition and reduction in graduation credit requirements. Primarily responsible for creating FY12 academic affairs budget, including modeling financial aid budget for continuing students. Oversaw development of university-wide policies including adjunct manual, Health and Medical Sciences faculty guide, faculty academic integrity policy, and student academic integrity policies. Developed academic leadership program for deans, chairs, and program directors. Interacted with executive cabinet, deans, Faculty Senate, Board of Regents, particularly the Finance and Academic Affairs Committees.
- Associate Dean for Academics (2000-07)—Chief Academic Officer of the Law School, implementing faculty policies governing the academic program for 1200+ student body, 53 fultime faculty and 100 adjuncts. Supervised Asst. Dean of Admissions & Financial Aid, Asst. Dean of Administration & Finance, Asst. Dean of Legal Computing & Technology, Dean of Students, Asst. Dean of Career Services, Asst. Dean of Academics, Director of Center for Social Justice, Library Director, Coordinator of Law School Writing Programs. Worked regularly with Law School Board of Visitors and subcommittees on strategic planning, skills curriculum, and preparation for 2008 ABA site visit.

FACULTY SERVICE

- Founder, Seton Hall Law's Center for Health & Pharmaceutical Law & Policy—Seton Hall University School of Law is routinely ranked by U.S. NEWS & WORLD REPORT as one of the top health law programs in the country. The Center, which in 2009 absorbed the former Health Law & Policy Program, comprises all of the Law School's health-related activities and is supported by the revenues of the healthcare compliance certificate programs.
- Founder, Seton Hall Law's Health Care Compliance Certification Program for Pharmaceutical and Medical Device Professionals—The Healthcare Compliance Certification Program (HCCP) is a multi-day educational program for compliance professionals and lawyers interested in enforcement of laws, regulations, and other guidance applicable to the pharmaceutical and medical device (life sciences) industries. HCCP currently occurs multiple times per year in Newark, the EU, Singapore, the Middle East and LATAM. The Program addresses issues faced by the life sciences industry in complying with standards such as the OIG's Compliance Program Guidance for Pharmaceutical Manufacturers, the PhRMA Code, the AdvaMed Revised Code of Ethics, the European Federation of Pharmaceutical Industries and Associations and Eucomed Codes, the Foreign Corrupt Practices Act, the OECD Convention against Bribery, and the UK Bribery Act.
- Founding Director, Seton Hall Law's Health Law Graduate Programs—Created and obtained ABA acquiescence in 1997 for an LL.M. in health law and an M.S.J in health, science and technology law.
- ABA Re-Accreditation Self-Study Co-Chair (1999-2001)
- ABA Re-Accreditation Strategic Planning Co-Chair (2008-10)

BOARD SERVICE

- St. Joseph's Healthcare System, Paterson, New Jersey, *Board of Trustees*, 2011-20. Strategic Partnerships Committee, *Chair*; Compensation Committee; Executive Committee; Audit and Compliance Committee, *Chair*; CEO Search Committee
- American Health Lawyers Association. *Board of Directors*, 2007-13. Public Interest Committee, 2007-08, 2011; Annual Meeting Planning Committee, 2008-11; Membership Committee, 2008-10; Professional Resources Committee, 2007-08, 2011; Academic Task Force, 2004–08 (*Chair* 2007).
- **NJ LEEP** (middle and high school college pipeline program), *Inaugural Board Chairperson*, 2006-08. Leadership Development Committee, *Chair*, 2018; Student Safety Committee, *Chair*, 2017- 2021; Compliance and Risk Management, *Chair*, 2021-2022.
- American Society of Law, Medicine & Ethics, President, 2003-04; Board Member, 1998-2006
- Cathedral Healthcare System, *Board of Governors* 2005-07. Audit Committee, *Member*, IT Committee, *Chair*, 2006; Strategic Planning Committee, *Member*.

PROFESSIONAL AFFILIATIONS

- American Association of Law Schools Deans Forum Planning Committee, member, 2022; Annual Meeting Program Committee, member, 2020; Annual Meeting Program Co-Chair, 2019; Section on Law, Medicine & Health Care, *Chair*, 2001-02; *Chair-Elect*, 2000-01; *Secretary* 1999-2000.
- American Law Institute –elected 2009
- The Hastings Center Fellow elected 2008
- American Bar Foundation Fellow elected 2008
- American Health Lawyers Association Fellow--elected 2011

PROFESSIONAL SERVICE

- ABA
 - Site Accreditation Teams
 - University of Tulsa College of Law (Fall 2023, Chair)
 - University of Dayton School of Law (2021, in-person Chair of hybrid visit)
 - Thomas M. Cooley School of Law (2014)
 - Whittier Law School (2013)
 - University of Pittsburgh Law School (2011)
 - Barry University Law School (2010)
- Archdiocese of Newark, COO Search Committee, Chair, 2019
- Commission on Reentry Services for Women, *Member*, 2020-present (appointed by Speaker Craig Coughlin)
- Health Law Jotwell, *Co-Editor*, 2012-15
- Journal of Law, Medicine & Ethics, *Editor in Chief*, 2001-06
- Journal of Life Sciences Compliance, Editorial Board, 2012-14
- Journal of Health and Life Sciences Law, Editorial Board, 2007-2015
- Journal of Health Law Advisory Board, 2005-07
- New York City Bar Association (formerly Association of the Bar of the City of New York), *Chair*, Bioethics Committee 1998-2000; *Member*, Non-Profit Organizations Committee, 2005-07
- Legal Education Section, N.J. Bar Association, Co-Chair, 2003-05

- N. J. Bar Association, *Co-Chair*, Health & Hospital Law Section Bioethics Subcommittee, 1995-2000
- New York State Task Force on Life and the Law, Member (gubernatorial appointment), 1998-2011
 - o Executive Director Search Committee, Chair, 2009
 - Subcommittee on Legal Representative Consent to Clinical Trial Participation of the Cognitively Impaired, *Member*, 2009-10
- New Jersey Commission on Healthcare Rationalization, Legal & Regulatory Subcommittee, *Member*, 2007
- Attorney General Task Force on Physician Compensation by Pharmaceutical Companies, *Advisor*, 2007-09. Instrumental in Report on Physician Compensation Arrangements and proposed regulations for Board of Medical Examiners and Board of Pharmacy.
- University of Texas MD Anderson Cancer Center External Advisory Committee for Complementary and Alternative Medicine, *Member*, 2001-04
- New Jersey Law and Education Empowerment Project, Chair, Advisory Board, 2007
- Legal Education Committee, New Jersey Bar Association, 1995-99, Co-Chair, 2003-06
- UMDNJ Pediatrics Bioethics Committee, *Member*, 1997-99
- Hospital for Special Surgery Institutional Biosafety Committee, Member, 1996-97
- Children's Specialized Hospital Bioethics Committee, Member, 1995-2000
- Patient Appeals Committee, Horizon Blue Cross, Member, 1998-2000

EDUCATION

Yale Law School, New Haven, Connecticut LL.M.

Washington University School of Law, St. Louis, Missouri

Juris Doctor

- Order of the Coif
- WASHINGTON UNIVERSITY LAW QUARTERLY, Managing Editor (renamed LAW REVIEW in 2006)
- American Jurisprudence Awards: Torts, Family Law

Boston College, Chestnut Hill, Massachusetts

Bachelor of Science

- Magna Cum Laude
- Scholar of the College of Arts & Sciences for Thesis in Moral Theology
- School of Management Honors Program

PRIVATE PRACTICE

Greensfelder, Hemker & Gale, P.C.

St. Louis, Missouri

Health Law Practice Group

- o Of Counsel, 1990-2003
- o Associate, 1984-89

SELECTED PRESENTATIONS

Legal Ethics and Privilege in the "Real World" of Investigations and Litigation, AHLA Institute on Medicare and Medicaid Payment Issues (March 2023), Speaker.

Aligning the Why and How of Corporate Compliance, Middle-East Healthcare Certificate Program, Dubai (January 2023), Paris (September 2022), APAC (Zoom 2022), Speaker.

New Jersey State Annual Bar Meeting, Women in Charge (May 2022), Panelist.

International Pharmaceutical Compliance, Mini Summit 1: Basic Training: Basic Elements of the Compliance Field and Profession (May 2022), Speaker.

New Jersey State Bar Association, Health Law Section, The Life Cycle of a Medical Staff Peer Review Fair Hearing Process (March 2022), Facilitator.

COVID Ethics Series: *Crisis Standards of Care*, Hackensack Meridian Medical School/Seton Hall University (Zoom February 2022), Speaker.

Foreign Corrupt Practices Act, Seton Hall Law School, Asia-Pacific Healthcare Compliance Certificate Program (Zoom February 2022), Facilitator.

2022 AALS Annual Meeting, Health Law Section, Health Law and Leadership During Times of Crisis, Panelist.

ETHICS, The Future of Compliance (Paris, November 2021), Speaker.

Patterson Belknap RBG Podcast: Ledbetter v. Goodyear (December 2020), Panelist.

COVID Ethics Series: Resource Allocation, *Did Provider Boards Fall Down on the Job?*, Hackensack Meridian Medical School/Seton Hall University (November 2020), Speaker.

J Cath Legal Studies 2020 Symposium, A Light Unseen: A History of Catholic Legal Education in the United States, St. John's University School of Law (February 2020), Speaker.

20th Annual Pharmaceutical and Medical Device Congress, *Lessons Learned from Enforcement Actions*, Washington D.C. (November 2019), Panelist.

2019 Global Compliance Congress, *How Third-Party Relationships Can Define Your Company's Reputation*, Moderator, London (November 2019).

Donald S. Kent Memorial Lecture, A Comparison of the Differences between Legal and Medical Education, New Jersey Medical Society (Fall 2017), Co-Speaker.

Healthcare Fraud: A Crippling Problem, A Cash Cow, or a Rogue (DOJ) Agenda?, Yale Alumni Assn (Fall 2017).

The Future of the Compliance Profession, AdvaMed and Eucomed Annual Meeting, Athens, Greece (Spring 2015), Panelist.

Getting Students to Talk, ASLME Health Law Teachers Conference, Saint Louis University School of Law (Spring 2015), Panelist.

Off-Label Treatment: Use of Cancer Drugs Outside of Conventional Trials and Government Approvals, The Judges and Lawyers Breast Cancer Alert and Women's Bar Ass'n of the State of New York, New York City Bar Ass'n (Fall 2014), Speaker.

Conflicts of Interest and Open Payments System, NJ Catholic Hospitals Residency Ethics Grand Rounds (Fall 2014), Speaker.

Aid in Dying Legislation, St. Joseph Healthcare System, Paterson and Wayne, N.J. (Fall 2014), Speaker.

Prescription Drug Marketing Act Alliance Program, Leesburg, Va. (Fall 2014), Moderator.

Enforcement Panel, Sidley Austin/Seton Hall Law Life Sciences College, New York (Spring 2014), Moderator.

Opening Plenary Session: *Corruption*, AdvaMed and Eucomed Annual Meeting, Barcelona, Spain (Spring 2014), Moderator.

International Pharmaceutical Congresses Advisory Association Annual Meeting (Winter 2014), Keynote Speaker.

Buckyballs and the Responsible Corporate Officer Doctrine, Federalist Society Teleforum (Winter 2014), Speaker.

2014 AALS Annual Meeting, Using IRC 501(r) to Insure Undocumented Immigrants, Health and Nonprofit Sections, New York, Speaker.

Presumption of Effectiveness: Compliance and Healthcare Fraud Enforcement, American Health Lawyers Association, Fraud & Compliance Forum, Baltimore (2013), Moderator.

I've Seen Life from Both Sides Now, American Health Lawyers Association, 2013 Annual In-House Conference, San Diego, Organizer and Moderator.

The Proposed New Jersey Death with Dignity Act, Debate at Rutgers-Newark Law School (Spring 2013), Panelist.

It's Time to Measure Effectiveness and Value of Compliance Programs, Harvard Law School, Petrie-Flom Center (Spring 2013), Speaker.

The Risks of the Corporate Compliance Doctrine, Sidley Austin/Seton Hall Law Life Sciences College (Spring 2013), Speaker.

Evolution of Medical Care and Research, What is Happening to Medicine and How Will It Affect Us?, Seventeenth Annual Ellen P. Hermanson Memorial Symposium, JALBCA, at New York City Bar Association (Winter 2012), Speaker.

Duties of Healthcare Leaders, Hofstra North Shore-LIJ School of Medicine (Fall 2012), Speaker.

The Newest Compliance Threats for Life Sciences: Responsible Corporate Officer Doctrine and Corporate Officers as Relators, American Health Lawyers Association Fraud & Compliance Forum, Baltimore (2012), Speaker.

Corporate and Law Firm Giving, Law School Development Conference XI: Return to Our Roots – Fundraising Fundamentals and Best Practices in Law School Development, at AALS, Jackson Hole (Spring 2012), Speaker.

The Newest Compliance Threats for Life Sciences: Responsible Corporate Officer Doctrine and Corporate Officers as Relators, Food, Drug & Law Institute and American Health Lawyers Association (Spring 2012), Speaker.

In-House Counsel, Auditors and Compliance Officers and Qui Tam Relators, Seton Hall Law Hot Topics in Life Sciences Law (Spring 2012), Speaker.

Responsible Corporate Officer Doctrine: When is Falling Down on the Job a Crime?, Saint Louis University School of Law Annual Symposium, Money & Medicine (Spring 2012), Speaker.

End of Life Care, Saint Barnabas Medical Center Annual Flora Barlotta Lecture (Spring 2011), Speaker.

Advance Directives and DNR Orders: Living with Ambiguity, James D. Brody, M.D., Symposium: Ethics and Humanism in Medicine, Jersey Shore University Medical Center (Spring 2010), Speaker.

Managing Conflicts of Interest in CME, In-House Counsel AHLA Annual Meeting (2009), Speaker.

2009 Nonprofit Corporate Governance Update, ASLME Health Law Teachers Conference, Case Western Reserve Law School (Spring 2009), Speaker.

No Half Measures: Why CME Should Refuse Industry Funding, ASLME Health Law Teachers Conference, Case Western Reserve Law School (Spring 2009), Speaker.

CME: Managing Conflicts of Interest that Arise from Industry Funding, American Health Lawyers Annual In-House Counsel Meeting, Washington, D.C. (Spring 2009), Speaker.

The Pitfalls of Internal Investigations, Saint Louis University Law School (Spring 2009), Speaker.

Physician-Pharma Relations: Much Ado About Nothing?, Grand Rounds, UC Davis Department of Internal Medicine (Spring 2009), Speaker.

Ambivalence: The Marginally Viable Newborn, Grand Rounds, UC Davis Department of Pediatrics (Spring 2009), Speaker.

When Religion and Science Collide: Negotiating Conflicts between Physicians and Patients/Families, UC Davis Health System Distinguished Lecture (Spring 2009), Speaker.

The Obligations of Responsibility, 2008 Hirsh Lecture, George Washington University Medical Center (Fall 2008), Speaker.

The Law Governing End-of-Life Care, Grand Rounds, St. Michael's Medical Center, Newark, New Jersey (Fall 2007), Speaker.

Provider Liability, 2007 Fundamentals Program, American Health Lawyers Association, Chicago (Fall 2007), Speaker.

Medical Futility and the Demands for Nonbeneficial Care, New Jersey Medical School (Fall 2007), Speaker.

The Multiple Personalities of the Law Governing Neonatal Treatment, Perinatal and Neonatal Palliative Care 2007, New Jersey Medical School (Fall 2007), Speaker.

The Ethics of Ashley Treatment, Pediatric Grand Rounds, Overlook Hospital, Atlantic Healthcare System (Fall 2007), Speaker.

Legal Expressivism about Treatment at the Beginning of Life, Neonatology Grand Rounds, Morristown Memorial Hospital, Atlantic Healthcare System (Spring 2007), Speaker.

Nonprofit Governance, Marquette School of Law (Winter 2007), Speaker.

Law, Ethics and Humaneness, New Jersey Medical School (Fall 2006), Speaker.

The Convergence of Law and Catholic Teaching, Knights of Malta Catholic Perspectives Series (Fall 2006), Speaker.

Director Independence in the Nonprofit Corporation, Distinguished Visitor presentation, Saint Louis University School of Law (Fall 2006), speaker.

Fundamentals of Provider Liability, Plenary Program, American Health Lawyers Fundamentals Program (Fall 2006), Speaker.

Using Trust Law as Sword and Shield, The Association of the Bar of the City of New York (Spring 2006), Speaker.

The Role of Religion in Schiavo, Temple Law School (Fall 2005), Speaker.

Emerging Issues in Healthcare, Sponsored by Garfunkel, Wild & Travis, P.C. (June 2005), Speaker.

Privacy vs. Protection: The Case of College Student Suicide, Columbia University Medical Center (April 2005), Speaker.

The Science and Practice of CAM Research by Allied Health and Nursing Professionals, UMDNJ-Center for Advanced and Continuing Education (Nov. 2004), Speaker.

Fraud & CAM, Fraud & Compliance Control, American Health Lawyers Association (with J. Sheehan) (September 2004), Speaker.

Mission Control, ASLME Health Law Teachers Conference (June 2004), Speaker.

Corporate Ethics & Governance in the Healthcare Marketplace, Corporate Governance Conference, Seattle University (Spring 2004), Speaker.

Could Schiavo Happen in New Jersey?, Atlantic Healthcare System Annual Bioethics Conference: At the Bedside of the Dying Patient: Patient Preferences, Treatment Choices, and Health Care Law (November 2003), Speaker.

Bioethics Precedes Law, Seton Hall University School of Nursing (November 2003), Speaker.

Law, Ethics & Medicine: The New Frontier, Faith, Ethics, and the Law: Legal Issues and the Church, at Princeton Theological Seminary (October 2003), Speaker.

Use of Charitable Trust Law to Preserve Access to Health Care Services: The Catholic Collaboration Conundrum, the American Society of Law Medicine & Ethics Health Law Teachers Conference (June 2003), Speaker.

Policy, Ethical & Legal Issues of Complementary and Integrative Medicine, M.D. Anderson Medical Center, Houston, Texas (2003), Speaker.

Religious Mission vs. Access to Care: The Catholic Hospital Merger Dilemma, Seton Hall Law School Health Law & Policy Program Symposium (April 2003), Speaker.

Historical Structure and Context of Nonprofit Healthcare Systems, New York Bar Association Annual Meeting (2003), Speaker.

Attorneys General Governance of Nonprofit Corporations, Whittier Law School (February 2003), Speaker.

Ethical, Legal & Competency Issues of Integrating CAM, Robert Wood Johnson Medical School (2002), Speaker.

Legal and Ethical Issues Integrating CAM, American Diabetic Association Annual Meeting (October 2002), Speaker.

National Policy on CAM: The White House Commission Report, Ninth Annual Thomas A. Pitts Memorial Lectureship, "Alternative Medical Systems: Here to Stay, But on What Terms?" Medical University of South Carolina (September 2002), Speaker.

Palliative Care Symposium, St. Barnabas Medical Center (2002), Speaker.

What's Happening in Texas? HCA v. Miller – Parental Rights to Deny Treatment of Severely Disabled Newborns, Pediatric Grand Rounds, New Jersey Medical School (July 2002), Speaker.

Fiduciary Duties of Nonprofit Directors, ASLME Health Law Teachers Conference (June 2002), Speaker.

Brookdale Department of Geriatrics and Hertzberg Palliative Care Institute Continuing Education Grand Rounds, at Mount Sinai School of Medicine (March 2002), Speaker.

Legal Issues in CAM, Family Medicine Department, Robert Wood Johnson Medical School (February 2002), Speaker.

HONORS

- 2021 Gala Honoree, Torch of Learning Award, Scholarship Fund for Inner-City Children (for Newark Archdiocese students)
- 2021 ROI-NJ Influencer in Higher Education
- Law Power 50, NJBIZ 2019
- Top Women in Law, LAW.COM -- 2018
- New Jersey Law Journal Top Women in the Law 2018
- Women's Initiative & Leaders in the Law Platinum Award, New Jersey Women Lawyers Association – 2018
- Best Fifty Women in Business, NJBIZ 2016
- Lifetime Achievement Award, New Jersey Law Journal 2016
- EPIC Award, Institute for Nursing, New Jersey State Nurses Association 2016
- Honorary Chair, Greater Newark Holiday Fund Campaign 2016
- Jay Healey Teacher of the Year Award, ASLME Health Law Professors 2013
- Peter W. Rodino Trailblazer Award, Seton Hall University School of Law 2015
- Distinguished Seminar Panelist, Driving Your Business: Women at the Wheel, Citrin Cooperman & Company, LLP 2015
- Endowed Chair, Seton Hall University School of Law 2008

- Faculty Excellence Award, Seton Hall University 1996
- Woman of the Year Award, Seton Hall University 2006
- Young Alum of the Year, Washington University Law School 2004
- Nominated for SBA Professor of the Year Award 1990, 1991, 1992, 1994, 1997